

Invitation to Bid



Danish Refugee Council
House 1431(29), Street # 1, PD # 3, Kart-e-Chahar
Kabul, Afghanistan

8th May 2026

Invitation to Bid No.: ITB-AFG-AFC-008-2026 Supply and Delivery of Fuel.

Dear Sir/Madam:

To support DRC in Afghanistan and its projects, DRC is procuring large amounts of fuel (Diesel and Petrol) and is looking for a supplier under a Purchase Agreement (PA). DRC Afghanistan plans to enter into a Purchase Agreement for two year with the option to renew for another twelve-month, depending on the supplier(s)' performance. Below is the list of DRC East area offices and West Area Office.

Therefore, the DRC requests that you submit a bid for the supply of the items listed on the attached DRC Bid Form Annex A.

- 1- Lot# 1 and 1.1-Nangarhar, DRC area office Jalalabad city
- 2- Lot# 2 and 2.1-Kunar – Kunar city, Asadabad, opposite Education Directorate, behind the mosque
- 3- Lot# 3 and 3.1-Nuristan- Paroon City DRC office
- 4- Lot# 4 and 4.1-Herat, DRC Area office Herat city.
- 5- Lot# 5 and 5.1-Farah city.
- 6- Lot# 6 and 6.1-Badghis city

I. TENDER DETAILS

The Tender details are as follows:

Line	Item	Time, date, address as appropriate
•	ITB published	8 th May 2026
•	Invitation to Clarification Meeting for Bidders The DRC Supply Chain team cordially invites all interested bidders to a clarification meeting concerning the Invitation to Bid (ITB). This session is designed to address inquiries related to the ITB and will guide bidders in submitting their documents as per the requirements. To register for the clarification meeting, please send an email to: afg-procurement@drc.ngo Deadline for Email Registration: 16 th May 2026	17 th May 2026 @ 05:30 AM-UTC 10:00 AM Afghanistan local time Danish Refugee Council Rabia Balkhi Street, Imam Faqiah Baghlani St Ln 3, House # 29, Kart-e-Char (4), PD3 Kabul Province, Afghanistan the DRC Supply Chain team cordially invites all interested bidders to a clarification meeting concerning the Invitation to Bid (ITB). This session is designed to address inquiries related to the ITB and will guide bidders in submitting their documents as per the requirements. We highly encourage all bidders seeking clarifications to attend. Your participation is greatly appreciated. For those wishing to join the meeting online, a link will be provided upon receipt of your registration request.
•	Closing date for clarifications	19 th May 2026 @ 05:30 AM-UTC 10:00 AM Afghanistan local time
•	Closing date and time for receipt of bids	31 st May 2026 @ 11:30 AM-UTC 4:00 PM Afghanistan local Time
•	Tender Opening Location	Danish Refugee Council

		Rabia Balkhi Street, Imam Faqiah Baghlani St Ln 3, House # 29, Kart-e-Char (4), PD3 Kabul Province, Afghanistan
•	Tender Opening Date and time	1 st June 2026 @ 05:30 AM-UTC 10:00 AM Afghanistan local time

PLEASE NOTE: NO BIDS WILL BE ACCEPTED AFTER THE ABOVE CLOSING TIME AND DATE

II. IMPORTANT INFORMATION REGARDING THIS ITB:

- This ITB is launched for the purpose of establishing a framework agreement with the supplier for the supply of diesel and petrol fuel for the period of two years with the possibility of 12 months' extension.
- For East area the estimated annual contractual turnover for fuel is **7,700,000 AFN** and For West area the estimated annual contractual turnover for fuel is **4,400,000 AFN**. DRC is not committed to redeeming the goods indicated estimation, as contractual consumption may vary due to the changes in demand in both directions (increase and/or decrease).
- This ITB is divided into six (6) different locations, covering Nangarhar, Kunar and Nuristan Province in the East. And Herat, Farah and Badghis province in the West, Bidders are welcome to quote for one or multiple locations.
- A framework (purchase) agreement is not binding on DRC to place any Purchase Orders. DRC will place orders with the awarded supplier based on the agreement as per its requirement.
- DRC may choose to cancel the agreement if deemed necessary.
- DRC may choose to split the contract award to more than one supplier.
- Qualified suppliers (who have the necessary turnover, relevant references, and have submitted all required certificates) will be requested to provide a 1.5-liter sample of diesel and petrol for technical evaluation.
- The delivery time of the supply shall be within 2 working days of placing the order. DRC may terminate the contract or impose other penalties if supplier fails to deliver items within this period as per the attached Annex C.
- All supplies shall be delivered diesel fuel as per DDP INCOTERMS 2020 to required destinations stipulated in technical bid form Annex A.1
- No advance payment will be paid to the awarded supplier. The awarded supplier is expected to mobilize its own resources to deliver the agreed material.
- The Invitation to Bid (ITB) is initiated with the intent of establishing a framework agreement. Given the volatile nature of the fuel market in Afghanistan, it is acknowledged that fuel prices may fluctuate throughout the duration of this agreement. Consequently, DRC reserves the right to conduct a market survey and revise the prices in alignment with market trends if the fuel prices exhibit a variation exceeding 10% in either direction. It is important to note that if the fuel prices remain stable, not showing any change within a two-week period, DRC will not proceed with the amendment procedure. Any potential amendments will only be considered after obtaining three to four market responses to ensure a fair and competitive pricing structure.
- Notwithstanding the above, DRC reserves the right to review and adjust the agreed unit prices on a quarterly basis (every three months) during the validity of the framework agreement, even in cases where the fuel price variation does not exceed $\pm 10\%$. Such adjustments, if deemed necessary, shall be based on prevailing market conditions and supported by a comparative market survey, conducted in line with DRC's procurement principles to ensure transparency, fairness, and competitiveness.
- Fuel shall be issued only against pre-approved, serially controlled coupons, with reconciliation of issued coupons vs, utilized coupons, signed delivery records, and verified quantities prior to payment.

III. SELECTION AND AWARD CRITERIA

The selection and award criteria are unique to all tenders. The evaluation process consists of three stages: 1) Administrative, 2) Technical, and 3) Financial. Each stage requires information and documents from the bidder that will determine whether the bidder will progress to the next stage or not. Some examples of the documentation requirements are indicated below.

This tender will be awarded to the lowest cost technically compliant bid. The technical evaluation criteria are as per the Specifications outlined in Annex A1.

A. Administrative Evaluation

A bid shall pass the administrative evaluation stage before being considered for technical and financial evaluation. Bids that are deemed administratively non-compliant may be rejected. Documents listed below shall be submitted with your bid.

#	Annex #	Document	Instructions
1.	A.1	Technical Bid Form	Template provided by DRC with this ITB – Bidder should complete all sections in full, sign, stamp, and submit (Incomplete form will result in disqualification of your offer. MANDATORY . Note: Technical bid should be separated from financial bid
2.	A.2	Financial Bid Form	Template provided by DRC with this ITB – Bidder should complete all sections in full, sign, stamp, and submit (Incomplete form will result in disqualification of your offer. MANDATORY Note: Financial bid should be separated from the technical bid.
3.	B	Tender and Contract Award Acknowledgement Certificate	Template provided by DRC with this ITB – Bidder should complete all sections in full, sign, stamp, and submit. MANDATORY (Absence or incomplete will result in disqualification of your offer.)
4.	C	DRC General Conditions of Contract	Template provided by DRC with this ITB – Bidder should sign, stamp, and submit. MANDATORY (Absence or incomplete will result in disqualification of your offer.)
5.	D	DRC Supplier Code of Conduct	Template provided by DRC with this ITB – Bidder should complete all sections in full, sign, stamp, and submit. MANDATORY (Absence or incomplete will result in disqualification of your offer.)
6.	E	Supplier Profile and Registration Form	Template provided by DRC with this ITB – Bidder should complete all sections in full, sign, stamp, and submit. MANDATORY (Absence or incomplete will result in disqualification of your offer.)
7.	F1/F2	List of Available Petrol Pump Stations	The supplier must provide a list of their fuel (petrol) stations located in the following DRC required areas: <ul style="list-style-type: none">1- Lot# 1 and 1.1-Nangarhar, DRC area office Jalalabad city2- Lot# 2 and 2.1-Kunar – Kunar city, Asadabad, opposite Education Directorate, behind the mosque3- Lot# 3 and 3.1-Nuristan- Paroon City DRC office4- Lot# 4 and 4.1-Herat, DRC Area office Herat city.5- Lot# 5 and 5.1-Farah city.6- Lot# 6 and 6.1-Badghis city MANDATORY
8.	N/A	Bidder's Registration	Bidder Must submit certificate of registration of the company or equivalent document along with below: <ul style="list-style-type: none">- A copy of majority owner's ID- Copy of TIN (Tax identification number)- Copy of Company's bank details. MANDATORY
9.	N/A	Three Copies of Previous Experiences in Fuel and Three References	Suppliers are required to provide evidence of previous experience to demonstrate that the bidder has relevant experience, along with references to support these claims. Examples of acceptable evidence include: <ul style="list-style-type: none">• Minimum 3 copies of past contracts or• Minimum 3 supplier work completion certificates and

			<ul style="list-style-type: none"> Minimum 3 reference letters from previous clients and their contacts <p>MANDATORY Bidders must possess a minimum of 3 years of sectoral experience in the market.</p>
10.	N/A	Copy of Financial Statement/Evidence for the last 3 years	<p>To meet the requirement the bidders are requested to submit a bank statement or any other official documents showing the company turnover: 1,000,000.00 AFN as average for the last 3 years.</p> <p>MANDATORY.</p>
11.	N/A	Copy of fuel certificate from ANSA to prove the quality of diesel fuel (L62-02) and petrol fuel (A92).	<p>Supplier(s) to provide a copy of up-to-date fuel certificate issued by Afghanistan National Standards Authority (ANSA).</p> <p>MANDATORY.</p>
12.	N/A	Bid Validity	<p>At least 90 days after the bid closing date. The bid must remain valid for the specified period, starting from the final deadline for submission of bids. Bids with a shorter validity period may be rejected and considered non-responsive.</p> <p>MANDATORY.</p>

(Submitted offers will be reviewed on “Pass” or “Fail” basis. Failure to comply with the criteria will result with the disqualification)

If any information required during the administrative evaluation is not provided by the bidders, DRC may choose to request bidders to supply this information within 48 hours of the tender opening. Please note that this is only applicable for documentation that does not alter the details in the bid, such as price information.

B. Technical Evaluation

To be technically acceptable, the bid shall meet or exceed the stipulated requirements and specifications in the ITB. A Bid is deemed to meet the criteria if it confirms that it meets all mandatory conditions, procedures, and specifications in the ITB without substantially departing from or attaching restrictions to them. If a Bid does not technically comply with the ITB, it will be rejected.

The technical criteria are stipulated in Annex A.1 – Technical Bid Form. Criteria will be evaluated during the technical evaluation of Bid as pass/fail method.

C. Financial Evaluation

All bids that pass the Technical Evaluation will proceed to the Financial Evaluation. Bids that are deemed technically non-compliant will not be financially evaluated.

Sample Checks and Site Visit: DRC technical team will conduct a site visit and perform sample checks with the lowest cost technically compliant bidder for the required fuel at the supplier’s location. Suppliers are required to provide 1.5 liters each of both diesel and petrol fuel.

IV. TENDER PROCESS

The following processes will be applied to this Tender:

- Tender Period
- Tender Closing
- Tender Opening
- Administrative Evaluation
- Technical Evaluation
- Financial Evaluation

- Contract Award
- Notification of Contract Award

V. SUBMISSION OF BIDS

Bidders are solely responsible for ensuring that the full bid is received by DRC in accordance with the ITB requirements, prior to the specified date and time mentioned above. DRC will consider only those portions of the bids received prior to the closing date and time specified.

All responsive Bids shall be written on the DRC Bid Form (**Annex A.1, A.2**)

Beyond the DRC Bid Form, the following documents shall be contained with the bid:

- **Tender & Contract Award Acknowledgment Certificate (Annex B)**
- **General Conditions of Contract (Annex C)**
- **DRC Supplier Code of Conduct (Annex D)**
- **DRC Supplier Profile and Registration Form (Annex E)**
- **List of Available Petrol Stations (Annex F)**

Other documents that must be submitted by the bidders along their bids as outlined above in the A. Administrative Evaluation table

Bids not submitted on Annex A or not received before the indicated time and date as set forth on page 1, or delivered to any other email address, or physical address will be disqualified.

Bids submitted by mail, email or courier by so are at the Bidders risk and DRC takes no responsibility for the receipt of such Bids.

Bidders are solely responsible for ensuring that the full Bid is received by DRC in accordance with the ITB requirements.

A. Hard Copy:

Hard copy Bids shall be separated into 'Financial Bid' and 'Technical Bid':

- The Financial Bid shall only contain the financial bid form, Annex A.2
- The Technical Bid shall contain all other documents required by the tender as mentioned in section A. Administrative Evaluation but excluding any pricing information.

Each part shall be placed in a sealed envelope, marked as follows:

ITB No.: **ITB-AFG-AFC-008-2026-Supply
and Delivery of Fuel**
TECHNICAL BID
Bidder Name:

ITB No.: **ITB-AFG-AFC-008-2026-Supply
and Delivery of Fuel**
FINANCIAL BID
Bidder Name:

Both envelopes shall be placed in an outer sealed envelope, addressed and delivered to:

**ITB No.: **ITB-AFG-AFC-008-2026-Supply
and Delivery of Fuel****

Danish Refugee Council
Rabia Balkhi Street, Imam Faqiah Baghlani St Ln 3, House #
29, Kart-e-Char (4), PD3 Kabul Province, Afghanistan

B. Email submission

Bids can be submitted by email to the following dedicated, controlled, & secure email address:

tender.afg@drc.ngo

When Bids are emailed, the following conditions shall be complied with:

- **The ITB-AFG-AFC-008-2026 number shall be inserted in the Subject Heading of the email**
- **Separate emails shall be used for the 'Financial Bid' and 'Technical Bid', and the Subject Heading of the email shall indicate which type the email contains.**
 - The Financial Bid shall only contain the financial bid form, Annex A.2
 - The Technical Bid shall contain all other documents required by the tender as mentioned in section A. Administrative Evaluation but excluding any pricing information.
- Bid documents required, shall be included as an attachment to the email in PDF, JPEG, TIF format, or the same type of files provided as a ZIP file. Documents in MS Word or excel formats, will result in the bid being disqualified.
- Email attachments shall not exceed 4MB; otherwise, the bidder shall send his bid in multiple emails.

Failure to comply with the above may disqualify the Bid.

DRC is not responsible for the failure of the Internet, network, server, or any other hardware, or software, used by either the Bidder or DRC in the processing of emails.

DRC is not responsible for the non-receipt of Bids submitted by email as part of the e-Tendering process.

Bids can be submitted in one of two ways; hardcopy or electronically. If the Bidder submits a Bid in both Hardcopy and electronically, DRC will choose the version that is the most advantageous to DRC.

VI. SUBMISSION OF SAMPLES

Please note that samples are not required at the time of bid submission. However, bidders who are technically qualified lowest financial bidder will be requested to submit samples of both diesel and petrol for further selection and evaluation.

VII. COMPLETION OF BID FORM

A. Prices Quoted

Any discount offered shall be included in the Bid price.

Unless otherwise requested all Bids shall state if the prices quoted are not DDP (Incoterms 2020).

B. Currency

The currency of the Bid shall be in **AFN**. No other currencies are acceptable.

C. Language

The Bid Form, and all correspondence and documents related to this ITB shall be in English.

D. Packaging

Packaging shall be of international shipping standard, strong quality, and suitable for shipment as provided in the Bid Form.

E. Origin

Country of origin of the items shall be clearly stated in both Annex A.1 Technical Bid Form and A.2 Financial Bid Form

F. Presentation

Bids should be clearly legible. Prices entered in lead pencil will not be considered. All erasures, amendments, or alterations shall be initialled by the signatory to the Bid. Do not submit blank pages of the Bid Form and/or schedules which are unnecessary for your offer. All documentation shall be written in English. All Bids shall be signed by a duly authorized representative of the Bidder.

G. Split Awards

DRC reserves the right to split awards.

H. Validity Period

Bids shall be valid for at least the minimum number of days specified in the ITB from the date of Bid closure. DRC reserves the right to determine, at its sole discretion, the validity period in respect of Bids which do not specify any such maximum or minimum limitation.

VIII. ACCEPTANCE

DRC reserves the right, at its sole discretion, to consider as invalid or unacceptable any Bid which is a) not clear; b) incomplete in any material detail such as specification, terms delivery, quantity etc.; or c) not presented on the Bid Form – and to accept or reject any amendments, withdraws and/or supplementary information submitted after the time and date of the ITB Closure.

IX. AWARD OF CONTRACTS

This ITB does not commit DRC to award a contract or pay any costs incurred in the preparation or submission of Bids, or costs incurred in making necessary studies for the preparation thereof, or to procure or contract for services or goods. Any bid submitted will be regarded as an offer made by the Bidder and not as an acceptance by the Bidder of an offer made by DRC. No contractual relationship will exist except pursuant to a written contract document signed by a duly authorized official of DRC and the successful Bidder.

DRC may award contracts for part quantities or individual items. DRC will notify successful Bidders of its decision with respect to their Bids as soon as possible after the Bids are opened. DRC reserves the right to cancel any ITB, to reject any or all Bids in whole or in part, and to award any contract.

Suppliers who do not comply with the contractual terms and conditions including delivering different products and of different origin than stipulated in their Bid and covering contract may be excluded from future DRC ITBs.

X. CONFIDENTIALITY

This ITB or any part hereof, and all copies hereof shall be returned to DRC upon request. This ITB is confidential and proprietary to DRC, contains privileged information, part of which may be copyrighted, and is communicated to and received by Bidders on the condition that no part thereof, or any information concerning it may be copied, exhibited, or furnished to others without the prior written consent of DRC, except that Bidders may exhibit the specifications to prospective subcontractors for the sole purpose of obtaining offers from them. Notwithstanding the other provisions of the ITB, Bidders will be bound by the contents of this paragraph whether or not their company submits a Bid or responds in any other way to this ITB.

XI. COLLUSIVE BIDDING AND ANTI-COMPETITIVE CONDUCT

Bidders and their employees, officers, advisers, agent or sub-contractors shall not engage in any collusive bidding or other anti-competitive conduct or any other similar conduct, in relations to:

- The preparation of submission of Bids
- The clarification of Bids
- The conduct and content of negotiations
- Including final contract negotiations

In respect of this ITB or procurement process, or any other procurement process being conducted by DRC in respect of any of its requirements.

For the purpose of this clause, collusive bidding, other anti-competitive conduct, or any other similar conduct may include, among other things, the disclosure to, exchange or clarification with, any other Bidder, person or entity, of information (in any form), whether or not such information is commercial information confidential to DRC, any other Bidder, person or entity in order to alter the results of a solicitation exercise in such a way that would lead to an outcome other than that which would have been obtained through a competitive process.

XII. IMPROPER ASSISTANCE

Bids that, in the sole opinion of DRC, have been compiled:

- With the assistance of current or former employees of DRC, or current or former contractors of DRC in violation of confidentially obligations or by using information not otherwise available to the general public or which would provide a non-competitive benefit,
- With the utilization of confidential and/or internal DRC information not made available to the public or to the other Bidders,
- In breach of an obligation of confidentially to DRC, or contrary to these terms and conditions for submission of a Bid, shall be excluded from further consideration.

Without limiting the operation of the above clause, a Bidder shall not, in the absence of prior written approval from DRC, permit a person to contribute to, or participate in, any process relating to the preparation of a Bid or the procurement process, if the person has at any time during the 6 months immediately preceding the date of issue of this ITB was an official, agent, functionary, or employee of, or otherwise engaged by, DRC and was engaged directly, or indirectly, in the planning or performance of the requirement, project, or activity to which this ITB relates.

XIII. CORRUPT PRACTICES

DRC has zero tolerance for corruption.

The Bidder represents and warrants that neither it nor any of its potential subcontractors are engaged in any form of corruption, defined by DRC as the misuse of entrusted power for private gain.

This definition is not limited to interactions with public officials and covers both attempted and actual corruption, as well as monetary and non-monetary corruption. The definition includes, but is not limited to, corruption in the form of: facilitation payments, bribery, gifts constituting an undue influence, kickbacks, favouritism, cronyism, nepotism, extortion, embezzlement, misuse of confidential information, theft, and various forms of fraud, such as forgery or falsification of documents, and financial or procurement fraud. No offer, payment, consideration or benefit of any kind, which could be regarded as an illegal or corrupt practice, shall be made, promised, sought or accepted – directly or indirectly – as an inducement or reward in relation to activities funded by DRC, including tendering, award or execution of contracts. DRC reserves the right, without prejudice to any other right or remedy available to it, according to any violation of this clause to immediately reject the submitted offer, and to take such additional action, civil and/or criminal, as may be appropriate.

The Bidder agrees to accurately communicate DRC's policy with regards to Anti- Corruption to Third Parties. The Bidder furthermore agrees to inform DRC immediately of any suspicion or information it receives from any source alleging a violation of this policy to the contact details of the specific DRC country operations via <https://pro.drc.ngo/where-we-work> or via DRC's Code of Conduct Reporting Mechanism: Reports of suspected corruption can also be reported directly to DRC HQ at c.o.conduct@drc.ngo

XIV. CONFLICT OF INTEREST

A Bidder shall not, and shall ensure that its employees, officers, advisers, agents or subcontractors do not place themselves in a position that may, or does, give rise to an actual, potential or perceived conflict of interest between the interests of DRC and the Bidder's interests during the procurement process.

If during any stage of the procurement process or performance of any DRC contract a conflict of interest arises, or appears likely to arise, the Bidder shall notify DRC immediately in writing, setting out all relevant details of the situation, including those cases in which the interests of the Bidder conflict with the interests of DRC, or cases in which any DRC official, employee or person under contract with DRC may have, or appear to have, an interest of any kind in the Bidder's business or any kind of economic ties with the Bidder. The Bidder shall take steps as DRC may reasonably require, to resolve or otherwise deal with the conflict to the satisfaction of DRC.

XV. WITHDRAWAL/MODIFICATION OF BIDS

Requests to withdraw a Bid after the Bid closure time shall not be honoured.

Withdrawal of a Bid may result in your suspension or removal from the DRC suppliers List.

A Bidder may modify its Bid prior to the ITB closure. Any such modification shall be submitted in writing and in a sealed envelope, marked with the original Bid number. No modification shall be allowed after the ITB closure.

XVI. LATE BIDS

All Bids received after the ITB closure will be rejected.

XVII. OPENING OF THE ITB

The Tender Opening will take place at the time and location stated above.

Any attempt by a Bidder to influence the Evaluation Committee in the process of examination, clarification, evaluation and comparison of tenders, to obtain information on how the procedure is progressing or to influence DRC in its decision concerning the award of the contract will result in the immediate rejection of the tender.

XVIII. CONDITIONS OF CONTRACT

All Bidders shall acknowledge that the DRC General Conditions of Contract for the Procurement of Goods, or Services, or the Special Conditions of Contract, as applicable, are acceptable.

XIX. CANCELLATION OF THE ITB

In the event of an ITB cancellation, Bidders will be notified by DRC. If the ITB is cancelled before the outer envelope of any Bid has been opened, the sealed envelopes will be returned, unopened, to the Bidders

The ITB may be cancelled in the following situations:

- where no qualitatively or financially worthwhile Bid has been received or there has been no response at all;
- the economic or technical parameters of the project have been fundamentally altered;
- exceptional circumstances or force majeure render normal performance of the project impossible;
- all technically compliant Bids exceed the financial resources available; or
- there have been irregularities in the procedure, in particular where these have prevented fair competition.

DRC shall not be liable for damages, whatever their nature (in particular damages for loss of profits) or relationship to the cancellation of an ITB, even if DRC has been advised of the possibility of damages. The publication of a procurement notice does not commit DRC to implement the programme or project announced.

XX. QUERIES ABOUT THIS ITB

For queries on this ITB, please contact the Procurement Manger, afg-procurement@drc.ngo.

All questions regarding this ITB shall be submitted in writing to the above. On the subject line, please indicate the ITB number. **Bids shall not be sent to the above email.**

All questions during the tender period, as well as the associated answers, will be shared with all suppliers invited, or for open tenders published at: www.acbar.org and <https://drc.ngo/en/tenders>

XXI. ITB DOCUMENTS

This ITB document contains the following:

1. This covering Letter
2. Annex A.1: DRC Bid Form (Technical bid)

3. Annex A.2: DRC Bid Form (Financial bid)
4. Annex B: Tender and Contract Award Acknowledgment Certificate
5. Annex C: DRC General Conditions of Contract
6. Annex D: DRC Supplier Code of Conduct
7. Annex E: Supplier Profile and Registration
8. Annex F: List of Available Petrol Pump Stations

Under DRC's Anticorruption Policy Bidders shall observe the highest standard of ethics during the procurement and execution of such contracts. DRC will reject a Bid if it determines that the Bidder recommended for award, has engaged in corrupt, fraudulent, collusive, or coercive practices in competing for, or in executing, the Contract.

Yours sincerely
Supply Chain unit.